

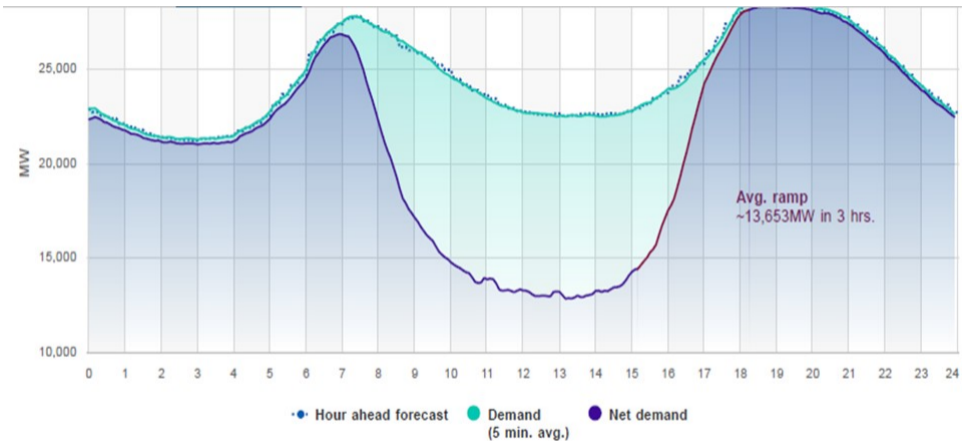
# The Economics of Electricity Storage

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February 22, 2023

# The "Duck curve"



**The Duck:** CAISO Total Demand and Net (of Solar and Wind) Demand for Feb 7, 2019

(source: <http://www.caiso.com/TodaysOutlook/Pages/default.aspx>)

# Introduction

- ▶ **Storage** links markets **over time**
- ▶ ...just as **transportation** links markets **over space**
- ▶ Storage smooths price movements by allowing **arbitrage** over time
  - ▶ Predicted demand fluctuations
  - ▶ Unpredicted demand fluctuations
  - ▶ Temporary production outages
  - ▶ Adapting to changes in input or output price changes

# Storing electricity

Two types of storage facilities:

- ▶ **Hydro generation and storage**

- ▶ Conventional hydro (in reservoir)

- ▶ Pumped storage (bring water uphill; approx. 50% energy loss)

- ▶ Capacity constraints and minimum flows

- ▶ **Efficient batteries**

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Potential positive effects of storage (through *peak-shaving*):

- ▶ Storage reduces the need to invest in **back-up capacity**
  - ▶ It increases the value of renewable and conventional capacity

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Potential positive effects of storage (through *peak-shaving*):

- ▶ Storage reduces the need to invest in **back-up capacity**
  - ▶ It increases the value of renewable and conventional capacity
- ▶ Storage reduces **costs of producing electricity**
  - ▶ It increases demand when costs are low and increases supply when costs would otherwise be high

## Relevant questions

1. Will **investment** in storage be socially optimal?
2. What are the effects of storage on **costs and prices**?
3. Do storage facilities confer **market power**?
4. Does **ownership** of storage matter?

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David Andrés-Cerezo and Natalia Fabra (2023),  
Storing Power: Market Structure Matters



# Storing technologies and market structure

- ▶ Different types of storage facilities...



Figure: Pumped hydro



Figure: Grid-scale batteries



Figure: Electric vehicle fleet

# Storing technologies and market structure

- ▶ Different types of storage facilities...



Figure: Pumped hydro



Figure: Grid-scale batteries



Figure: Electric vehicle fleet

- ▶ ...that imply different **horizontal and vertical market structures**:
  - ▶ Competitive vs. strategic storage
  - ▶ Competitive vs. strategic production
  - ▶ Different **ownership structures**  $\Rightarrow$  stand-alone vs. vertically integrated storage

# Relevant questions

## 1. **Investment in storage capacity** .

- ▶ Will it be socially optimal?
- ▶ Does it depend on market structure?

## 2. **Productive efficiency and prices.**

- ▶ What are the effects of strategic behavior and the ownership structure?

## 3. Do storage facilities confer **market power**? Do they mitigate market power in generation?

# Modelling set-up

## ▶ Demand

- ▶ Price- inelastic demand  $\theta$ ; consumers' valuation  $v$ .
- ▶  $\theta$  is distributed according to a **symmetric**  $G(\theta)$  in  $[\underline{\theta}, \bar{\theta}]$ .
  - ▶  $\theta$  can be interpreted as demand net of renewables.
  - ▶ Known at the production stage → **Focus on seasonal variation.**

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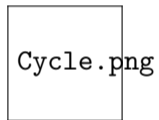
## ▶ Generation

- ▶ Existing assets allow to produce with costs  $\tilde{C}(Q)$  increasing and convex.

## ▶ Storage

- ▶ Storage capacity  $K$  (in MWh); Investment cost  $C(K)$  increasing and convex.
- ▶  $q^B(\theta), q^S(\theta)$  : quantities bought ( $B$ ) and sold ( $S$ ) by the storage facility.

## Demand process



## First Best Problem

Welfare is gross consumer surplus minus production and investment costs:

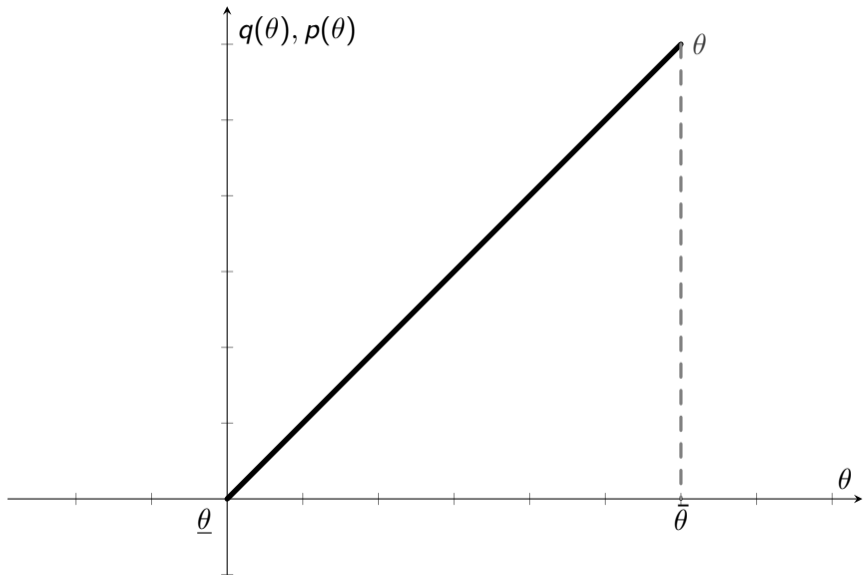
$$\max_{q^B(\theta), q^S(\theta), K} \mathcal{W} = \int_{\underline{\theta}}^{\bar{\theta}} v\theta dG(\theta) - \int_{\underline{\theta}}^{\bar{\theta}} \tilde{C}(\theta - q^S(\theta) + q^B(\theta)) dG(\theta) - C(K)$$

$$\text{s.t. } (\lambda) : \int_{\underline{\theta}}^{\bar{\theta}} q^B(\theta) dG(\theta) \geq \int_{\underline{\theta}}^{\bar{\theta}} q^S(\theta) dG(\theta)$$

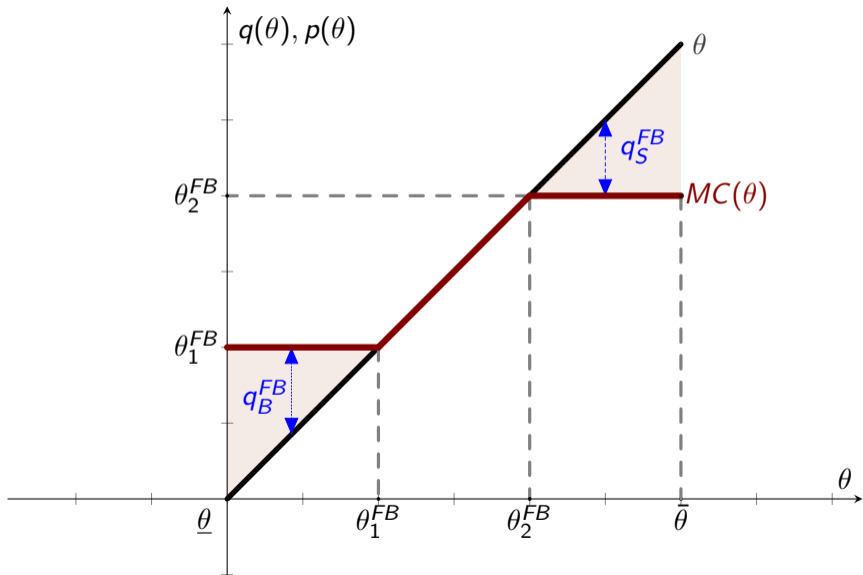
$$(\mu) : \int_{\underline{\theta}}^{\bar{\theta}} q^B(\theta) dG(\theta) \leq K$$



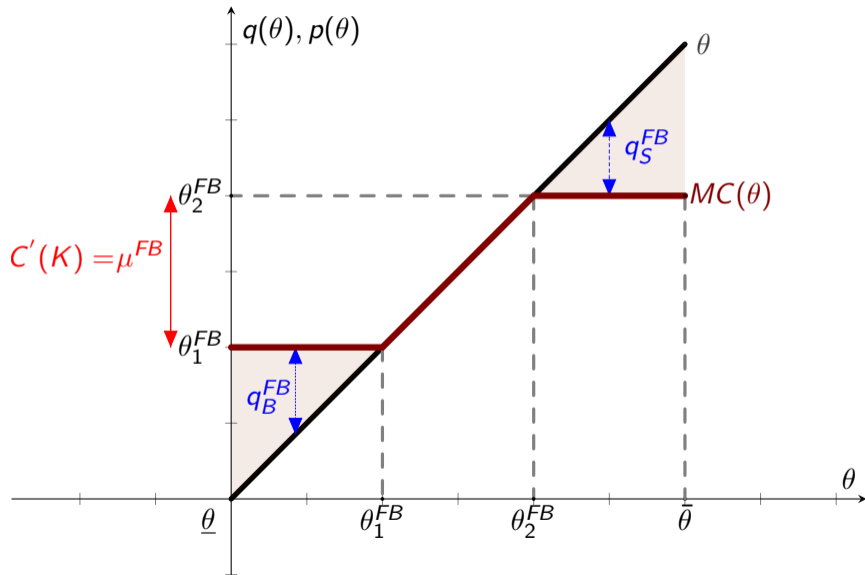
## First Best



# First Best



# First Best



# First Best

## ▶ **Optimal storage management:**

- ▶ Store when demand is low and release when demand is high.
- ▶ Equalization of marginal costs within storing and releasing regions.
- ▶ Minimization of total costs of production.

## ▶ **Optimal investment in storage:**

- ▶ Marginal benefit  $\Rightarrow$  Marginal cost saving from storing one more unit of output.
- ▶ No full marginal cost equalization.

## Horizontal market structure: Production

- ▶ Existing assets are owned by:
  - ▶ a **dominant firm** ( $\alpha$  share), with costs  $\tilde{C}_D(q) = \frac{q^2}{2\alpha}$ .
  - ▶ a **competitive fringe** ( $1 - \alpha$  share) with costs  $\tilde{C}_F(q) = \frac{q^2}{2(1-\alpha)}$ .
  - ▶  $\alpha \in (0, 1)$

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  - ▶  $\alpha \in (0, 1)$
- ▶ Fringe produces  $q_F = (1 - \alpha) p(\theta)$ ,
- ▶ Dominant firm faces an **elastic residual demand**  
 $D(\theta; p(\theta)) = \theta - q_S(\theta) + q_B(\theta) - (1 - \alpha) p(\theta)$ .

## Independent storage: Dominant firm

- ▶ Maximize profits over the residual demand:

$$\max_{p(\theta)} \pi_D = p(\theta) D(\theta; p(\theta)) - \frac{[D(\theta; p(\theta))]^2}{2\alpha}$$

- ▶ **Optimal prices:**

$$p(\theta) = \frac{\theta - q^S(\theta) + q^B(\theta)}{1 - \alpha^2}$$

- ▶ Constant mark-up equal to  $\alpha$ .
- ▶ Distorted market shares:
  - ▶ Dominant produces  $\alpha/(1 + \alpha) < \alpha$ .
  - ▶ Fringe produces  $1/(1 + \alpha) > 1 - \alpha$

## Second Best

Maximize total welfare taking production decisions as given:

$$\max_{q^B(\theta), q^S(\theta), K} \mathcal{W} = \int_{\underline{\theta}}^{\bar{\theta}} v\theta dG(\theta) - \int_{\underline{\theta}}^{\bar{\theta}} \left( \frac{q_D^2}{2\alpha} + \frac{q_F^2}{2(1-\alpha)} \right) dG(\theta) - C(K)$$

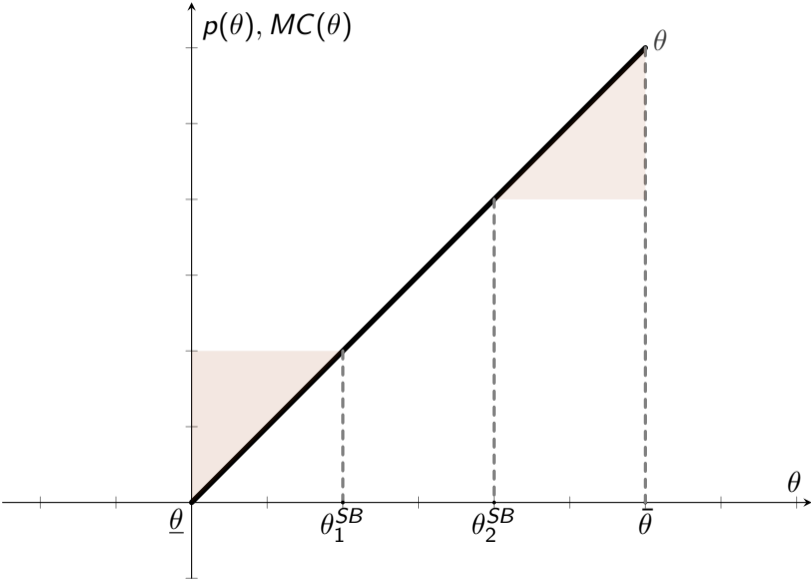
subject to the storage constraints and taking as given that:

$$q_D = \frac{\alpha}{1+\alpha} [\theta - q^S(\theta) + q^B(\theta)]$$

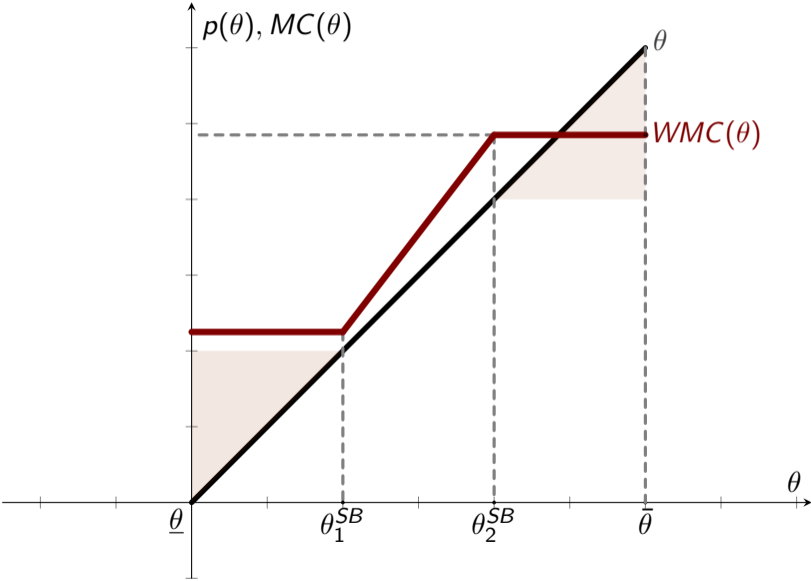
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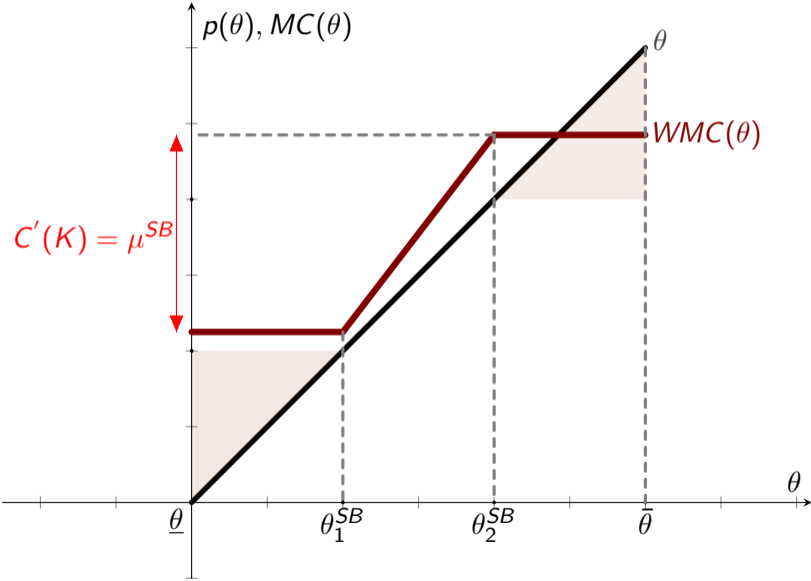
# Second Best



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## Second Best

### ▶ **Optimal storage management:**

- ▶ Similar to first best.
- ▶ Equalization of *industry (weighted)* marginal costs within storing and releasing regions.
- ▶ **Weighted** marginal cost: sum of the product of each firm's market share and marginal cost.

### ▶ **Optimal investment in storage:**

- ▶ Marginal benefit  $\Rightarrow$  Marginal cost saving from adding one unit of storage.
- ▶ Market power amplifies differences in industry marginal costs.

## Problem of competitive storage firms

### Perfect competition:

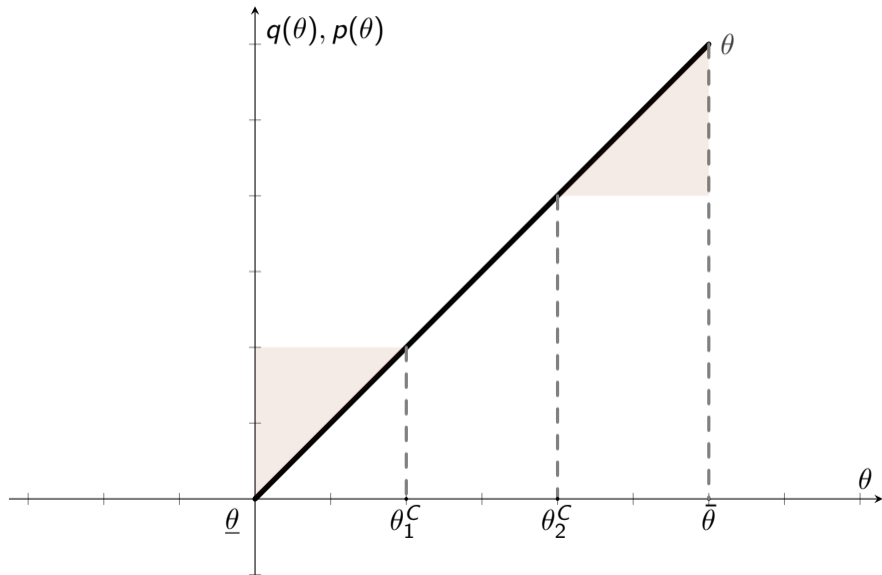
1. Large set of small owners (e.g. electric cars).
2. Take generation prices as given.
3. Free entry in the market  $\Rightarrow$  zero-profit condition.

Storage firms maximize:

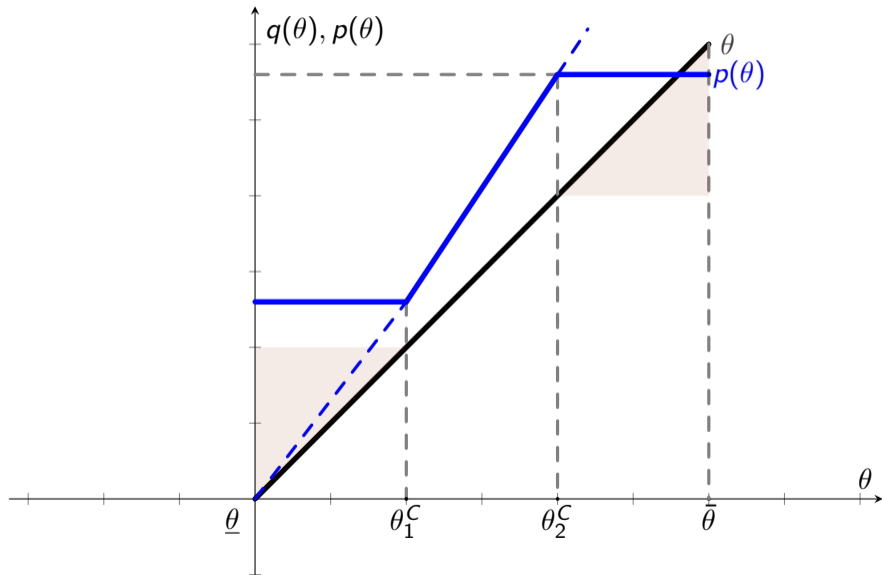
$$\max_{q^S(\theta), q^B(\theta)} \Pi^S = \int_{\underline{\theta}}^{\bar{\theta}} p(\theta) [q^S(\theta) - q^B(\theta)] g(\theta) d\theta - C(K)$$

subject to the storage constraints and the zero-profit condition.

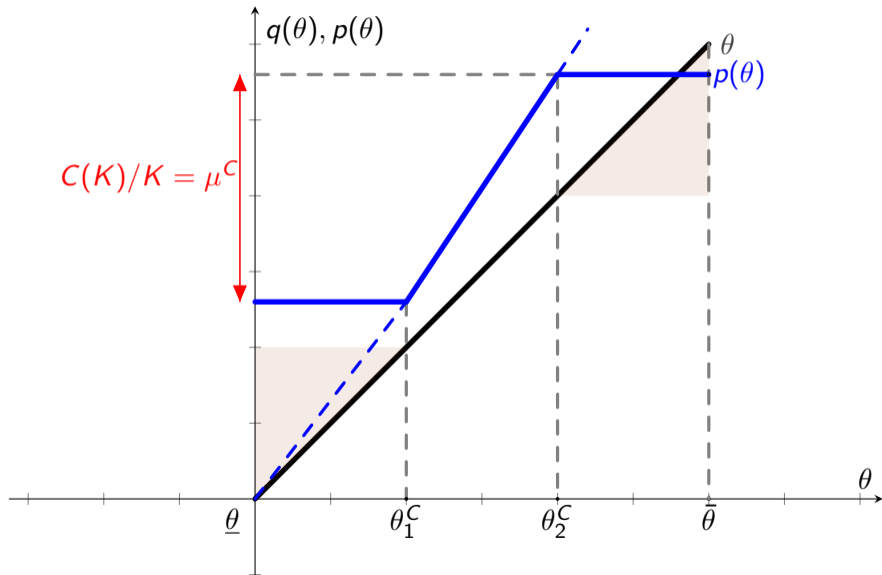
## Competitive storage



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# Competitive storage

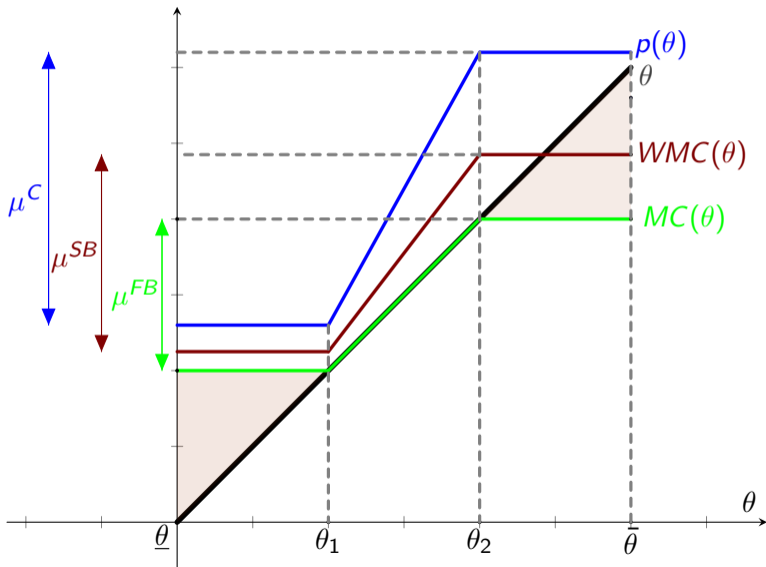
## ▶ **Optimal storage management:**

- ▶ Storage operators exploit arbitrage opportunities.
- ▶ **Prices** (not marginal costs) **equalized** within storage and releasing regions.

## ▶ **Equilibrium investment in storage:**

- ▶ Marginal value of storage capacity equals **price differential** that an extra unit of capacity allows to arbitrage.
- ▶ Market power in the product market amplifies arbitrage profits.

# First Best vs. Second Best vs. Competitive



## First Best vs. Second Best vs. Competitive

- ▶ Under competitive storage with free-entry in the market, there is **over-investment** and **over-utilization** of storage  $\Rightarrow K^C > K^{SB} > K^{FB}$ .
  - ▶ Price differential higher than marginal cost savings.

$$\underbrace{\frac{\theta_2 - \theta_1}{1 - \alpha^2}}_{\mu^C} > \underbrace{\frac{(\theta_2 - \theta_1)(1 + \alpha - \alpha^2)}{(1 - \alpha^2)(1 + \alpha)}}_{\mu^{SB}} > \underbrace{\theta_2 - \theta_1}_{\mu^{FB}}$$

- ▶ Cost convexity  $\rightarrow$  Higher infra-marginal profits  $\rightarrow C(K)/K < C'(K)$

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- ▶ Cost convexity  $\rightarrow$  Higher infra-marginal profits  $\rightarrow C(K)/K < C'(K)$
- ▶  $K^{SB} > K^{FB} \rightarrow$  Storage mitigates market power by reducing residual demand at high demand levels.

## Vertically Integrated Firm

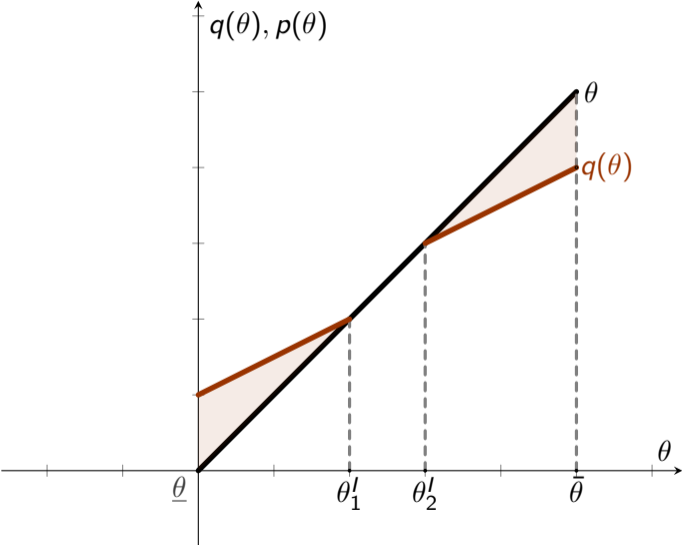
- ▶ Dominant firm **vertically integrated** with storage monopolist.

$$\max_{p(\theta), q_B(\theta), q_S(\theta)} \pi_S = \int_{\underline{\theta}}^{\bar{\theta}} \left[ p(\theta) D(p; \theta) - \frac{[D(p; \theta) - q_S(\theta) + q_B(\theta)]^2}{2\alpha} \right] g(\theta) d\theta,$$

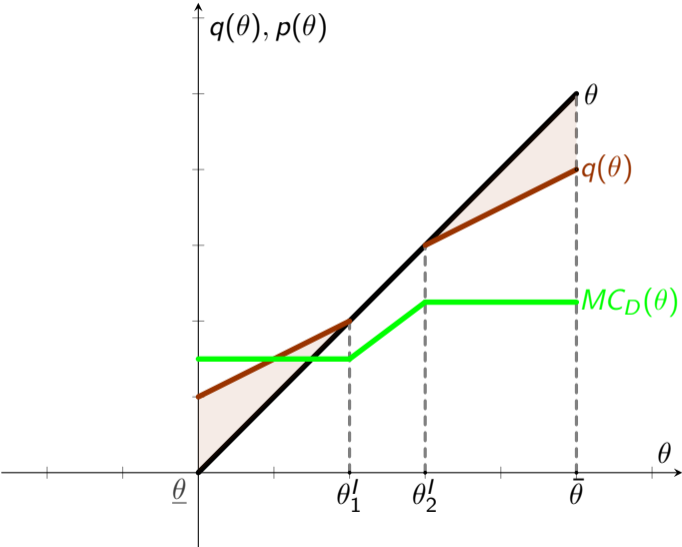
subject to the storage constraints.

- ▶ Higher residual demand (firm controls storage)  $\rightarrow D(p, \theta) = \theta - (1 - \alpha)p(\theta)$ .
- ▶ Storage facilities  $\Rightarrow$  Help the dominant producer smooth its production over time.

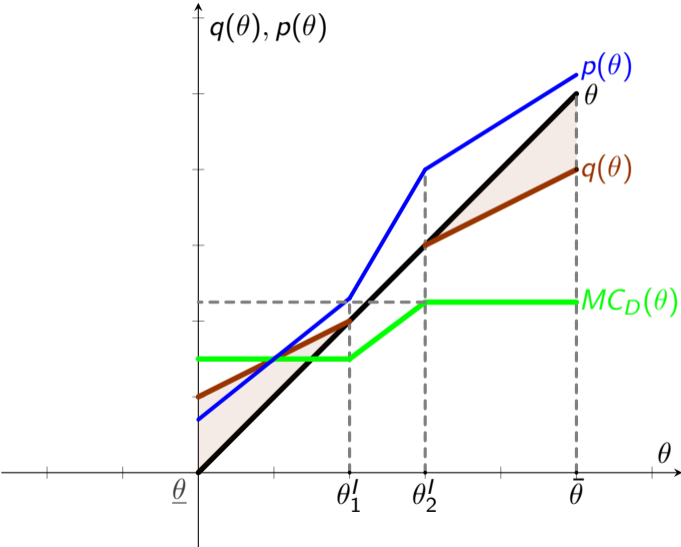
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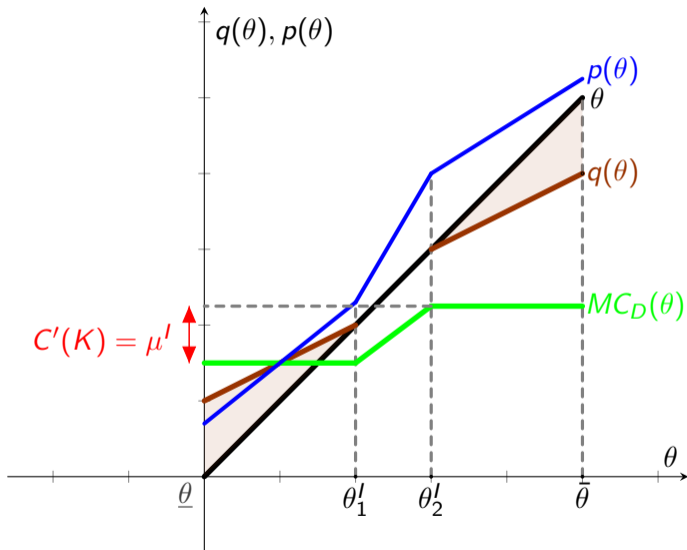


# Vertically integrated firm





## Vertically integrated firm



# Vertically integrated firm

- ▶ **Optimal storage management:**

- ▶ Vertically integrated firm uses storage to **smooth own production**.
- ▶ Under-utilization of given storage capacity with respect to first best.

- ▶ **Optimal investment in storage:**

- ▶ Marginal value of storage capacity equals **own marginal cost savings**.
- ▶ Investment decreases in  $\alpha$ .

## First Best vs. Vertically integrated firm

- ▶ In a market with a vertically integrated dominant firm, there is **under-investment** in storage,  $K^I < K^{FB} < K^{SB}$ .
- ▶ In contrast to previous cases,  $K^I$  is decreasing in  $\alpha$ .
  - ▶ Efficiency gains from higher  $\alpha$  dominate larger arbitrage opportunities

## Consumer's surplus

- ▶ Consumer's surplus only depends on the price profile (i.e. weighted average price)

$$CS = v\theta - \int_{\underline{\theta}}^{\bar{\theta}} p(\theta)\theta g(\theta)d\theta.$$

- ▶ Market power in generation increases the price level.
- ▶ Market power in storage increases the variance of the market price.

## Consumer's surplus

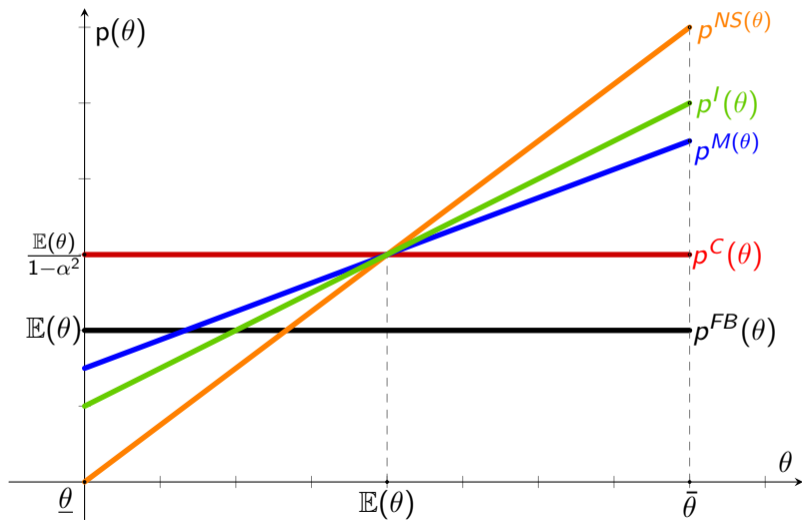
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- ▶ Market power in generation increases the price level.
- ▶ Market power in storage increases the variance of the market price.
- ▶ The ranking of **consumer surplus** across market structures is

$$CS^{FB} > CS^C \geq CS^{SB} > CS^I > CS^{NS}.$$

## Price profile: no capacity restrictions



## Total welfare

- ▶ Total welfare is just a function of the **total costs** of production.
- ▶ Market power creates static & dynamic productive inefficiencies:
  - ▶ Generation (static)  $\Rightarrow$  Distorted market shares.
  - ▶ Storage (dynamic)  $\Rightarrow$  Lower storage usage, production not flattened.
  - ▶ Aggravated with vertical integration  $\Rightarrow$  Fringe absorbs demand variations.

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## Conclusions

- ▶ The market does not provide adequate investment incentives in storage capacity.
  - ▶ Market power in generation leads to over-investment.
  - ▶ Market power in storage to under-investment.
- ▶ Vertical integration between storage and generation yields the most inefficient outcome.
  - ▶ Texas regulator: utilities are not permitted to use storage.
- ▶ Storage reduces the ability to exercise market power in generation, conditional on being independently owned.
- ▶ Storage capacity auctions.
  - ▶ Solve investment problem, although inefficient storage operation.

## First Best (cont)

### Optimal storage management:

For given  $K$ , storage decisions are

$$q_B^{FB}(\theta) = \max \left\{ \theta_1^{FB} - \theta, 0 \right\} \quad \text{and} \quad q_S^{FB}(\theta) = \max \left\{ \theta - \theta_2^{FB}, 0 \right\}$$

where

$$\theta_1^{FB} = E[\theta] - \frac{\mu}{2} \leq \theta_2^{FB} = E[\theta] + \frac{\mu}{2},$$

and  $\mu = \mu^{FB}(K)$  is the unique solution to

$$\int_{\underline{\theta}}^{\theta_1^{FB}(\mu)} \left[ \theta_1^{FB}(\mu) - \theta \right] g(\theta) d\theta = K.$$

### Optimal investment in storage:

$$\frac{\partial \mathcal{W}}{\partial K} = 0 \Rightarrow \mu \left( K^{FB} \right) = C' \left( K^{FB} \right) \Rightarrow \theta_2^{FB} - \theta_1^{FB} = C' \left( K^{FB} \right)$$

## Second Best (cont)

### Optimal storage management:

For given  $K$ , storage decisions are

$$q_B^{SB}(\theta) = \max \left\{ \theta_1^{SB} - \theta, 0 \right\} \quad \text{and} \quad q_S^{SB}(\theta) = \max \left\{ \theta - \theta_2^{SB}, 0 \right\}$$

where

$$\theta_1^{SB} = E[\theta] - \frac{\mu(1-\alpha^2)(1+\alpha)}{2(1+\alpha-\alpha^2)} \leq \theta_2^{SB} = E[\theta] + \frac{\mu(1-\alpha^2)(1+\alpha)}{2(1+\alpha-\alpha^2)},$$

and  $\mu = \mu^{FB}(K)$  is the unique solution to

$$\int_{\underline{\theta}}^{\theta_1^{SB}(\mu)} \left[ \theta_1^{SB}(\mu) - \theta \right] g(\theta) d\theta = K.$$

### Optimal investment in storage: [▶ Back](#)

$$\frac{\partial \mathcal{W}}{\partial K} = 0 \Rightarrow \mu(K^{SB}) = C'(K^{SB}) \Rightarrow (\theta_2^{SB} - \theta_1^{SB}) \frac{1+\alpha-\alpha^2}{(1-\alpha^2)(1+\alpha)} = C'(K^{SB})$$

## Competitive storage (cont)

### Optimal storage management:

For given  $K$ , the equilibrium storage decisions are

$$q_B^C(\theta) = \max \{ \theta_1^C - \theta, 0 \} \quad \text{and} \quad q_S^C(\theta) = \max \{ \theta - \theta_2^C, 0 \}$$

where

$$\theta_1^C = E[\theta] - \frac{\mu(1-\alpha^2)}{2} \leq \theta_2^C = E[\theta] + \frac{\mu(1-\alpha^2)}{2},$$

with  $\mu = \mu^C(K)$  implicitly defined by:

$$\int_{\underline{\theta}}^{\theta_1^C(\mu)} [\theta_1^C(\mu) - \theta] g(\theta) d\theta = K.$$

### Investment in storage:

$$\mu^C(K) = (\theta_2^C - \theta_1^C) / (1 - \alpha^2) = C(K) / K < C'(K).$$

## Vertically Integrated Firm (cont)

### Optimal storage management:

For given  $K$ , the equilibrium storage decisions are

$$q_B^I(\theta) = \max \left\{ \left( \theta_1^I - \theta \right) / 2, 0 \right\} \text{ and } q_S^I(\theta) = \max \left\{ \left( \theta - \theta_2^I \right) / 2, 0 \right\},$$

where

$$\theta_1^I = E[\theta] - \mu(1 + \alpha)/2 \leq \theta_2^I = E[\theta] + \mu(1 + \alpha)/2,$$

with  $\mu = \mu^I(K)$  is the unique solution to

$$\int_{\underline{\theta}}^{\theta_1^I(\mu)} \frac{\theta_1^I(\mu) - \theta}{2} g(\theta) d\theta = K.$$

### Optimal investment in storage:

$$C'(K) = \mu^I(K) = (\theta_2^I - \theta_1^I) / (1 + \alpha).$$